



**BUILDING
BERKSHIRE**
Together



Royal Berkshire
NHS Foundation Trust

WEST BERKSHIRE HEALTH AND WELLBEING BOARD

OUR NEW **HOSPITAL** PROGRAMME

Building Berkshire Together Update
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Overview and Background

In 2019 the Royal Berkshire NHS Foundation Trust (RBFT) was placed on the New Hospital Programme (NHP) as part of the Government commitment to deliver 40 new hospitals by 2030. The Trust submitted a Strategic Outline Case (SOC) in December 2020. The options set out in the SOC were:

1. Part new build/part refurbishment on existing site – est £785m
2. Whole site redevelopment - est £995m
3. New hospital on a new site – est £1.3bn

The RBFT is in Cohort 4 of the NHP, which means being full adopters of the new approach to building new hospitals. This is called ‘Hospital 2.0’ and means, for example, standardised designs, centralised processes and Modern Methods of Construction (MMC). It is anticipated that, through economies of scale, there will be a significant reduction in time and cost to build new healthcare facilities.

New Hospital Programme (NHP) Progress

In March 2023, total NHP Programme funding allocation was agreed by HM Treasury and was then announced on 23 May 2023 by the Secretary of State for Health and Social Care as £20bn.

The addition, and prioritisation, of RACC hospitals (Reinforced Autoclaved Aerated Concrete) may mean that some hospitals currently on the scheme are not be able to deliver before 2030, due to both constraints on the funding allocation but also supply chain issues.

The scheduling of RBFT has not been decided yet and can only be decided after some further work over the next 5-8 months with the New Hospital Programme.

List of shortlist options

The updated shortlist of options which have had Board approval on 28 June 2023 are

In summary, the short list includes the following four options

- Option 1: Do Nothing
- Option 2: Do Minimum, which brings the existing estate up to Condition B and may permit some reconfiguration to be undertaken
- Option 3: New build on a new site
- Option 4: New build on the current site

RBFT Progress in 2022/23

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- **Engagement** – this has included a public survey collecting 3,692 responses, analysed by the University of Reading, public engagement events, staff and stakeholder workshops. The intelligence gathered has also been reviewed with wider consultations being carried out by other system partners at the same time and has contributed to the refinement of our shortlist of options.
 - **Clinical Services Strategy** - approved by the Board in August 2022 this is critical to the planning of a new hospital and completing the Outline Business Case.
 - **Digital Strategy** - aims to provide the best patient care today while planning for the future.
 - **Green Plan** – In line with a number of other organisations in Reading, it was announced in April 2022 that the Trust would work towards becoming net zero by 2030, ten years ahead of the NHS goal.
 - **Outline Business Case** – we have been developing robust evidence in support of the case for change and the Trust’s investment objectives for the new hospital. We have also progressed the Economic Case, another part of the OBC, which sets out the Critical Success Factors

Immediate Next Steps

1. Work with New Hospital Programme on our Minimal Viable Product Hospital 2.0 (MPV).
2. Review and update our Strategic Outline Case (SOC), submitting a 'lite' version and ensures strong alignment to wider system.
3. Work with system partners on the next stages in developing the Clinical Model.
4. Maintain regular engagement with public and increase engagement in groups identified through the survey which were under-represented.
5. Continue options appraisal work
6. Progress enabling works such as
 - Due diligence to establish if a Hospital 2.0 can be achieved on the current site
 - Developing digital capacity and capability which enable moves
 - Exploration of the potential of benefits of investment in wider estate